



REQUEST FOR PROPOSAL

[Provision of the legal services]

RFP DOCUMENT [12/2026]

RFP ISSUE DATE: [August 11, 2026]

PROPOSAL SUBMISSION DEADLINE: [August 21, 2026]

CONFIDENTIAL DOCUMENT

**PREPARED BY
CARE RWANDA**



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1. ABOUT CARE

At CARE, we seek a world of hope, inclusion, and social justice, where poverty has been overcome and people live with dignity and security.

This has been our vision since 1945, when we were founded to send lifesaving CARE Packages® to survivors of World War II. Today, CARE is a leader in the global movement to end poverty. We put women and girls in the center because we know we cannot overcome poverty until all people have equal rights and opportunities. In 2019, CARE worked in 100 countries and reached 70 million people with an incredible range of life-saving programs.

For more information about CARE and our work, visit: <https://www.care.org/our-work/>

2. GENERAL CONDITIONS AND CLAUSES

2.1. CARE'S GENERAL CONDITIONS

The enclosed document is not an offer to contract, but a solicitation of a vendor's proposed intent. Acceptance of a proposal in no way commits CARE to award a contract for any or all products and services to any vendor.

CARE reserves the right to make the following decisions and actions based on its business interests and for reasons known only to CARE:

- To determine whether the information provided does or does not substantially comply with the requirements of the RFP
- To contact any bidder after proposal submittal for clarification of any information provided.
- To waive any or all formalities of bidding
- To accept or reject a proposal in whole or part without justification to the bidder
- To not accept the lowest bid
- To negotiate with one or more bidders in respect to any aspect of submitted proposal
- To award another type of contract other than that described herein, or to award no contract;
- To enter into a contract or agreement for purchase with parties not responding to this RFP
- To request, at its sole discretion, selected Vendors to provide a more detailed presentation of the proposal



- To not share the results of the bids with other bidders and to award contracts based on whatever is in the best interest of CARE.

Any material statements made orally or in writing in response to this RFP or in response to requests for additional information will be considered offers to contract and should be included by vendor in any final contract.

2.2. CONFIDENTIALITY/ NON-DISCLOSURE

All information gained by any vendor concerning CARE work practices is not to be disclosed to anyone outside those responsible for the preparation of this proposal. Any discussion by the vendor of CARE's business practices could be reason for disqualification. CARE, at their discretion, reserves the right to require a non-disclosure agreement.

Reciprocally, CARE commits that information received in response to this RFP will be held in strict confidence and not disclosed to any party, other than those persons directly responsible for the evaluation of the responses, without the express consent of the responding vendor.

Finally, the information contained within this RFP is confidential and is not to be disclosed or used for any other purpose by the vendor.

2.3. PUBLICITY

Any publicity referring to this project, whether in the form of press releases, brochures, or photographic coverage will not be permitted without prior written approval from CARE.

2.4. LIABILITY

The selected vendor(s) will be required to show proof of adequate insurance at such time as CARE is prepared to procure the services. The participating vendor will also be required to indemnify and hold harmless CARE for, among other things, any third-party claims arising from the selected vendor's acts or omissions, and will be liable for any damage caused by its employees, agents or subcontractors.

2.5. FORCE MAJEURE

- a. Neither Party shall be responsible for a performance that is delayed, hindered, or is rendered inadvisable, commercially impracticable, illegal, or impossible by a "Force Majeure Event." A Force Majeure event includes, without limitation, an act of nature, a pandemic, emergency, civil unrest or disorder, actual or threatened terrorism, war, fire, governmental action or interference of any kind, power or utility failures, strikes or other labor disturbances, a health warning issued by the Center for Disease



Control (or similar agency), any other civil or governmental emergency and/or any other similar event beyond a Party's reasonable control.

- b. The Party that seeks to invoke this Force Majeure provision (the "Affected Party") shall provide the other Party (the "Unaffected Party") with a written notice within ten (10) days of the date the Affected Party determines a Force Majeure Event has occurred.

2.6. ERRORS AND OMISSIONS

CARE expects the vendor will provide all labor, coordination, support, and resources required based on the vendor's proposal and corresponding final SOW. No additional compensation will be available to the vendor for any error or omission from the proposal made to CARE. The only exclusions are add-ons, deletions, and/or optional services for which the vendor has received written authorization from CARE.

2.7. OWNERSHIP OF WORK

All work created during this evaluation must be original work, and no third party should hold any rights in or to the work. All rights, title and interest in the work shall be vested in CARE.

2.8. CONFLICT OF INTEREST

CARE encourages every prospective Supplier to avoid and prevent conflicts of interest, by disclosing to CARE if you, or any of your affiliates or personnel, were involved in the preparation of the requirements, design, specifications, cost estimates, and other information used in this RFP.

3. BIDDER'S DECLARATION

Yes	No	
☐	☐	Ethics: By submitting this Proposal/Quote, I/we guarantee that the bidder has not engaged in any improper, illegal, collusive, or anti-competitive arrangements with any competitors; has not directly or indirectly contacted any buyer representative (aside from the point of contact) or gather information regarding the RFP; and has not attempted to influence or offer any type of personal inducement, reward, or benefit to any buyer representative.
☐	☐	I/We affirm that we will not engage in prohibited behavior or any other unethical behavior with CARE or any other party. We also affirm that we have read the general clause and conditions included in this RFP and that we will conduct business in a way that avoids any financial, operational, reputational, or other undue risk to CARE.



☐	☐	Conflict of interest: I/We warrant that the bidder has no actual, potential or perceived Conflict of Interest in submitting this Proposal/Quote; or entering into a Contract to deliver the Requirements. CARE Procurement's Point of Contact will be notified right away by the bidder if a conflict of interest occurs during the RFP process.
☐	☐	Bankruptcy: I/We have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal issues that could hinder the ability to conduct business.
☐	☐	Offer Validity Period: I/We confirm that this Proposal/Quote, including the price, remains open for acceptance for the Offer Validity.
☐	☐	I/We understand and recognize that you are not bound to accept any proposal you receive, and we certify that the goods offered in our Quotation are new and unused.
☐	☐	By signing this declaration, the signatory below represents, warrants and agrees that he/she has been authorized by the Organization/s to make this declaration on its/their behalf

Supplier Name:	
Title/Designation:	
Company Name:	
Date:	
Signature	

4. CONDITIONS AND GUIDELINES FOR SUBMISSION OF PROPOSAL

4.1. PROPOSAL GUIDELINES

This Request for Proposal represents the requirements for an open and competitive process.

All vendors must provide written notification via email to (RWA.Procurement@care.org) of their **intent to participate, or not to participate in the bidding process by [August 13,2026].**

Proposals will be accepted until **[August 21,2026]**, delivered via email solely to (RWA.Procurement@care.org), no later than the above specified date.

Any proposals received after this date and time will not be accepted. All proposals must be signed by an official agent or representative of the company submitting the proposal.

If the organization submitting a proposal must outsource or contract any work to meet the requirements contained herein, this must be clearly stated in the proposal.



Additionally, all costs included in proposals must be all-inclusive to include any outsourced or contracted work. Any proposals which call for outsourcing or contracting work must include a name and description of the organizations being contracted.

All costs must be itemized to include an explanation of all fees and costs.

Contract terms and conditions will be negotiated upon selection of the winning bidder for this RFP. All contractual terms and conditions will be subject to review by the CARE legal department, and will include scope, budget, schedule, and other necessary items pertaining to the project.

Any verbal information obtained from, or statements made by representatives of CARE shall not be construed as in any way amending this RFP. Only such corrections or addenda as are issued in writing by CARE to all RFP participants shall be official. CARE will not be responsible for verbal instructions.

4.2. PROJECT PURPOSE AND DESCRIPTION

CARE is issuing this RFP (Request for Proposal) soliciting qualified bidders to submit proposals intended for the **[Provision of legal services to CARE Rwanda]**.

This RFP is an invitation to bid, not an offer of contract. Bidders must submit a response that complies with the minimum requirements contained herein.

4.3. PROJECT OVERVIEW

CARE is seeking a provider to submit proposals intended for the **[Provision of legal services to CARE Rwanda]**

Requirement s Specs	Qty.	Unit of Measurement	Required Delivery Lead Time	Delivery Address	Contract Period
Provision of legal services to CARE Rwanda	1	Each	November 2026	Kigali	2 years upon signature of contract



Requirements

- Ensure that agreements/MOUs between CARE Rwanda and its clients/business partners are written in accordance with national laws;
- Give advice where necessary on drafts of contracts of partnerships, statement of works and other service agreements before they are signed between CARE Rwanda and other parties
- Provide assistance and handle contractual disputes as they arise;
- Collaborate with CARE Rwanda's Human Resources (HR) department during the development of employment contracts and regularly advise the management in legal affairs concerning employment contracts and compliance with Rwandan employment law as shall be deemed necessary;
- Review CARE Rwanda's internal policies, procedures and systems to ensure they are in conformity with all Rwandan laws, rules and regulations, and provide formulation for changes needed to ensure conformity;
- Represent CARE Rwanda before Courts of law or any legal and administrative entities in Rwanda, such as the Labor Inspector's office, Ombudsman's office, Rwanda Governance Board, etc.
- Draft legal documents that may be required by CARE Rwanda, give support and advice in all legal matters including, but not limited to, contracts and Court cases;
- Proactively inform CARE Rwanda about all changes in the laws that are key and relevant to CARE Rwanda including labor, social security laws and regulations for expatriate staff, etc., and avail copies of these laws after being gazetted.

Consistent with the above, local legal Advisor should provide zealous legal services that at all times is competent, professional, timely, and with the highest degree of integrity, as well as consistent with all applicable standards set by the local bar and the following overarching goals:

- Provide comprehensive, pro-active legal services through early, thorough involvement;
- Provide creative, understandable legal advice that appropriately takes into account local concerns and the specific matter being addressed;
- Solve problems creatively and formulate alternatives in accordance with legal requirements;
- Assist management in identifying and quantifying risks;
- Communicate effectively with CARE

Legal counsel must have, but not be limited to, expertise in the following areas:

1. Local registration and compliance with host government requirements, securing tax exemptions and duty-free status, and other related areas;
2. Labor law compliance, including employment tax issues, benefits, work permits, visas, etc.;
3. Litigation and dispute management with employees and former employees, local contractors, vendors and others;
4. Document and policy review, drafting and/or guidance, including compliance with local law;



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5. Intellectual property protection and licenses; and,
6. Proactive advice on new legal developments relating to anticipated or potential exposure of CARE.

4.4. PROJECT TIMELINE

All bidders are advised to strictly follow the timeline below as noted.

Any technical questions arising during the preparation of your response to this RFP should be submitted in writing via email to (RWA.Procurement@care.org) no later than [July 14,2026].



Schedule of Activities/ To-do	Date of the Activity/ Deadline of Submission	Responsible	Remarks
RFP Issued	[August 11,2026]	CARE	
Supplier to notify CARE of intention to participate in bidding	[August 13,2026]	Supplier	Deadlines must be strictly observed.
Deadline for submission of clarification questions to CARE	[August 14 ,2026]	Supplier	Deadlines must be strictly observed.
CARE to answer all clarifications	[August 17,2026]	CARE	
Supplier's Deadline of Submission of Proposal	[August 21,2026]	Supplier	Deadlines must be strictly observed.
Evaluation of Proposal	From [August 22 to August 31,2026]	CARE	
Vendor presentation (if required)	[September 15,2026]	Supplier	
Finalists selected	[September 22 ,2026]	CARE	Upon notification, the contract negotiation with the winning bidder will begin immediately.

4.5. EVALUATION CRITERIA

CARE will evaluate all proposals based on the following criteria. To ensure consideration for this Request for Proposal, your proposal should be complete and include all of the following criteria:

- **Overall Proposal Suitability:** proposed solution(s) must meet the scope and needs included herein and be presented in a clear and organized manner
- **Previous Work and Awards:** Bidders will be evaluated on examples of their work pertaining to the requirement as well as client testimonials and references
- **Technical Expertise and Organizational Experience:** Bidders must provide descriptions and documentation of staff technical expertise and experience. Bidders also need to provide their experiences as an organization which include

- but not limited to years of experience, financial stability, expertise, and edge to other competitors.
- **Value and Cost:** Bidders will be evaluated on the cost of their solution(s) based on the work to be performed in accordance with the scope of this project.

1. Technical Proposal	
A. Overall Proposal Suitability	30%
B. Previous Work and Awards	20%
C. Technical Expertise and Organizational Experience	20%
D. Management approach	10%
Subtotal	80%
2. Financial Proposal (Value and Cost)	
E. Value and Cost	20%
Subtotal	20%
Total	100%

Note for Country Offices (CO): The specific criteria must closely represent the objective and scope given the nature of the procurement required. Evaluation criteria reflected above can be added and or adjusted depending on the requirement and the type of purchase. The final evaluation criteria must be reflected above prior to releasing of this RFP.

CARE will review proposed budgets and pricing after the initial review of the criteria above.*

4.6. APPLICATION PROCESS

The proposals should indicate the following:

- Vendor profile and detailed CVs of key people to be assigned to the work
- Evidence of the vendor's experience in similar assignments (at least 3 references with contact or address of referees).
- Technical proposal, including a description of the proposed methodology detailing how deliverables will be achieved with a clear time frame.



- Financial offer detailing various costs associated with the delivery of the above services, in PDF Format and must be a separate document from the technical offer.
- Copies of similar assignments (with evidence for good completion of the previous similar assignments).
- VAT registration certificate; RDB registration certificate; RRA tax clearance certificate; RSSB tax clearance certificate .
- Minimum 3 certificates of similar work done in the past.
- Must be registered as Data processor with Rwanda National Cyber Security Authority (NCSA) and provide a certificate.

Interested bidders are requested to submit their offer not later than **August 21, 2026 COB** local time to the following e-mail address: rwa.procurement@care.org with mention “**Provision of legal services to CARE Rwanda**”.

Kigali, August 11, 2026

Procurement Unit